



Business Affairs and Audit Committee

10:20 a.m.

September 17, 2026

Kyle Hall, Room 340, Radford, VA

DRAFT

Minutes

Committee Members Present

Ms. Joann S. Craig, *Chair*

Mr. Dale S. Ardizzzone, *Rector*

Ms. Jennifer Wishon Gilbert, *Vice Rector*

Mr. Tyler W. Lester, *Vice Chair*

Dr. Betty Jo Foster

Mr. Christopher Settle

Mr. Jonathan D. Sweet

Committee Member Absent

Ms. Stacey Brayboy

Board Members Present

Ms. Betsy D. Beamer

Ms. Callie M. Dalton

Ms. Mary Anne Holbrook

Ms. Nancy Rice

Mr. David A. Smith

Dr. Courtney Watson, Faculty Representative

Others Present:

Dr. Bret Danilowicz, President

Dr. Ryan Bowyer, Chief of Staff

Mr. Paul Ely, Director, Capital Planning & Construction

Ms. Allison Gallimore, Manager of Business Operations, Finance and Administration

Ms. Lisa Ghidotti, Assistant Vice President for Government Relations and Strategic Initiatives

Dr. Dannette Gomez Beane, Vice President for Enrollment Management and Strategic Communications

Dr. Richard Gruss, Associate Professor, Department of Management

Dr. Rob Hoover, Senior Vice President for Finance and Administration and CFO

Dr. Angela Joyner, Vice President for Economic Development and Corporate Education

Ms. Michele Laudenbacher, Associate Vice President for Budget and Planning

Ms. Jenene Lewis, FOIA & Governance Officer

Dr. Agida Manizade, Assistant Provost, Office of Graduate Affairs

Dr. Jeanne Mekolichick, Associate Provost for Academic Affairs
Ms. Margaret McManus, University Auditor
Mr. Derek R. Neal, Chief Executive Officer, Radford University Foundation
Dr. David Perryman, Associate Vice President of Strategic Communications
Ms. Connie Phillips, Assistant Budget Director for Operations
Dr. Eric Plummer, Chief of Police
Ms. Susan Richardson, University Counsel
Dr. Tricia Smith, Interim Vice President for Student Affairs
Ms. Dawn Taylor, Assistant University Auditor
Ms. Michele Thacker, Finance and Administration Director, Facilities
Ms. Lauren Snelson, Assistant Director of University Services
Dr. Bethany Usher, Provost and Executive Vice President for Academic Affairs
Dr. Ashley Wells, Assistant Vice President for Health Sciences
Ms. Penny Helms White, Vice President for University Advancement

Call to Order

Ms. Joann S. Craig, Chair, formally called the meeting to order at 10:25 a.m. in Kyle Hall, Room 340, Radford, Virginia. Ms. Craig welcomed everyone to the September meeting of the Business Affairs and Audit Committee.

Approval of Agenda

Ms. Craig asked for a motion to approve the September meeting agenda, as published. Dr. Betty Jo Foster, so moved, Mr. Jonathan Sweet seconded, and the motion was carried unanimously.

Approval of Minutes

Ms. Craig asked for a motion to approve the minutes of June 4, 2026, Business Affairs and Audit Committee meeting, as published, Mr. Dale S. Ardizzone so moved, Mr. Sweet seconded, and the motion was carried unanimously.

Reports

University Auditor's Report

University Auditor Margaret McManus presented oral reports related to auditor independence, the internal quality assurance program, and the University Discretionary Fund. She also presented the Internal Audit Charter and information on the essential relationship between the Board of Visitors and the internal audit function. She presented reports related to prior and projected audit department activity, three audit reports, and a follow-up audit status report. Fiscal year 2026 goals were reported upon, and similar goals for FY2027 have been established. Three audit reports were presented, as well as a follow-up Audit Status Report. Copies of the reports were included with the board materials.

Financial Update

Senior Vice President for Finance and Administration Rob Hoover presented the financial performance report for 2025-2026, which included a review of year-end financial activity and a summary of past due accounts written off as of June 30, 2026. A copy of the presentation was included with the board materials.

Action Items

Recommendation for Approval of FY2027 Audit Plan

University Auditor Margaret McManus presented the proposed FY2027 Audit Plan. Ms. Craig asked for a motion to recommend the FY2027 Audit Plan, as presented, to the full Board for Approval. Mr. Tyler

Lester so moved, Mr. Sweet seconded, and the motion was carried unanimously. A copy of the proposed resolution is attached hereto as ***Attachment A*** and is made a part hereof.

Recommendation for Approval of the 2026 Six-Year Plan

Vice President Hoover presented the proposed 2026 Six-Year Plan. Ms. Craig asked for a motion to recommend the proposed 2026 Six-Year Plan, as presented, to the full Board for approval. Ms. Foster so moved, Mr. Sweet seconded, and the motion was carried unanimously. A copy of the proposed resolution is attached hereto as ***Attachment B*** and is made a part hereof.

Recommendation for Approval of the 2026-27 Operating Budget

Vice President Hoover presented the proposed 2026-27 Operating Budget. Ms. Craig asked for a motion to recommend the proposed Operating Budget, as presented, to the full Board for approval. Mr. Lester so moved, Ms. Jennifer Wishon Gilbert seconded, and the motion was carried unanimously. A copy of the proposed resolution is attached hereto as ***Attachment C*** and is made a part hereof.

Recommendation for Approval of the Weapons Regulation Revision

Chief of Police Eric Plummer presented the proposed revision to the weapons regulation. Ms. Craig asked for a motion to recommend the proposed revision to the weapons regulation, as presented. Mr. Christopher Settle so moved, Dr. Foster seconded, and the motion was carried unanimously. A copy of the proposed resolution is attached hereto as ***Attachment D*** and is made a part hereof.

Adjournment

With no further business to come before the committee, Ms. Craig adjourned the meeting at 11:34 a.m.

Respectfully submitted,

Pamela Fitchett
Executive Assistant to the
Senior Vice President for Finance and Administration
and Chief Financial Officer

RADFORD UNIVERSITY BOARD OF VISITORS
Business Affairs & Audit Committee
September 17, 2026

Action Item

Approval of Fiscal Year (FY) 2027 Office of Audit and Advisory Services Audit Plan

Item:

Board of Visitors approval of the FY 2027 Office of Audit and Advisory Services Audit Plan.

Background:

The Office of Audit and Advisory Services, the internal audit function for Radford University (University), was established by the Board of Visitors (Board) as an integral part of the overall internal control structure of the University.

The Board-approved *Internal Audit Charter* (University Policy GEN-PO-1005) describes the general purpose, authority, and responsibility of the Office of Audit and Advisory Services. The *Internal Audit Charter* designates the University Auditor as the Chief Audit Executive, which is the senior position that is responsible for effectively managing the internal audit function. The University Auditor is responsible for ensuring that the internal audit function conforms with the *Internal Audit Charter* as well as with the mandatory elements of The Institute of Internal Auditors' International Professional Practices Framework (IPPF). The University Auditor is also responsible for developing an annual audit plan, considering the input of senior management and the Business Affairs and Audit Committee (BAAC).

The Institute of Internal Auditors IPPF requires that the audit plan be approved by the Board; therefore, approval of the FY 2027 Audit Plan is needed to assist with compliance with those requirements.

Action:

Radford University Board of Visitors approval of FY 2027 Audit Plan.

RADFORD UNIVERSITY BOARD OF VISITORS
Business Affairs & Audit Committee
September 17, 2026

Action Item
Affirm Radford University's 2026 Six-Year Plan Adjustments

Item:

Board of Visitors affirmation of Radford University's 2026 Six-Year Plan as required by § 23.1-306.

Background:

In response to the requirements outlined in § 23.1-306 of the Code of Virginia, attached is a summary of Radford University's adjusted 2026 Six-Year Plan and Memorandum submitted to the State Council of Higher Education for Virginia (SCHEV) by the stated deadline of July 1, 2026.

As a mandate established through the "*Preparing for the Top Jobs of the 21st Century: The Virginia Higher Education Act of 2011*" (TJ21) legislation, governing boards of each public institution of higher education shall develop and adopt biennially and amend or affirm annually a six-year plan for their institution. This requires the plans to be submitted to the State Council for Higher Education of Virginia each odd-numbered year and requires any amendments or affirmations to existing plans to be submitted each even-numbered year.

The Op-Six, which includes the Secretary of Finance, Secretary of Education, Director of the Department of Planning & Budget, Director of State Council of Higher Education for Virginia, and the staff directors of the House Appropriations Committee and the Senate Finance & Appropriations Committee, and their staff maintained a particular focus on:

- Adapting to shifts in student/enrollment pipelines in the design and operations of institutions and programs
- Continuing to innovate on how to best prepare students for success and meet the state's evolving labor market needs
- Ensuring both tuition payers and taxpayers are getting the greatest possible return on their higher education investment

The original strategies identified in the 2025 Six-Year Plan carried forward to the 2026 Six Year Plan and were developed collaboratively with each operating division. It is further supported by the University's Strategic Plan: *Shaping Tomorrow – Together*. The funding of the proposed strategies is subject to change unless incremental general fund support is received. Additionally, approval of tuition and fees is the responsibility of the Board of Visitors and may be adjusted based upon factors such as incremental general fund support, legislative requirements, projected enrollment, and prioritization of strategies to implement

Part I is an Excel template with five components for data entry that includes In-state Undergraduate Tuition and Fee Increase Rate, Tuition & Other Non-general Fund Revenue, Academic-Financial Plan, General Fund Requests, and Financial Aid Plan. Part II provides a narrative summary of the proposed strategies and a strategic deep dive into enrollment, program alignment and performance, financial effectiveness and sustainability, and budget request.

Action:

Radford University Board of Visitors affirms Radford University's 2026 Six-Year Plan Adjustments.

RADFORD UNIVERSITY BOARD OF VISITORS
Resolution

Approval of Radford University's 2026 Six-Year Plan
September 18, 2026

WHEREAS, the Higher Education Opportunity Act of 2011 became effective July 1, 2011, and requires each public institution of higher education in Virginia to develop and submit an institutional six-year plan; and

WHEREAS, § 23.1-306 of the Act requires, “*The governing board of each public institution of higher education shall (i) develop and adopt biennially and amend or affirm annually a six-year plan for the institution; (ii) submit such plan to the Council (State Council of Higher Education for Virginia), the General Assembly, the Governor, and the Chairmen of the House Committee on Appropriations, the House Committee on Education, the Senate Committee on Education and Health, and the Senate Committee on Finance no later than July 1 of each odd-numbered year; and (iii) submit amendments to or an affirmation of that plan no later than July 1 of each even-numbered year or at any other time permitted by the Governor or General Assembly*”; and

WHEREAS, Radford University prepared a six-year plan in accordance with the requirements of the Higher Education Opportunity Act of 2011 and guidelines provided by the State Council of Higher Education for Virginia; and

WHEREAS, the University submitted the six-year plan to the State Council of Higher Education for Virginia by the stated deadline of July 1, 2026 for the 2026 submission; and

WHEREAS, the 2026 Six-Year Plan adjustments must be affirmed by the Board of Visitors prior to the October 1 final submission;

THEREFORE, BE IT RESOLVED the Radford University Board of Visitors affirms the Radford University 2026 Six-Year Plan adjustments (Part I and Part II) as presented in the format provided by the State Council of Higher Education for Virginia; and

BE IT FURTHER RESOLVED, that the University is authorized to revise the 2026 Six-Year Plan as required by State officials for final submission by the stated deadline.

RADFORD UNIVERSITY BOARD OF VISITORS
Business Affairs & Audit Committee
September 17, 2026

Action Item
Approval of the Radford University 2026-27 Operating Budget

Item:

Board of Visitors approval of the Radford University 2026-27 operating budget.

Executive Summary:

Each year, the Senior Vice President for Finance and Administration & Chief Financial Officer is responsible for presenting Radford University's projected annual operating budget to the Board of Visitors for the upcoming fiscal year. The 2026-27 operating budget was developed in consideration of projected enrollment levels, actions taken by the Governor and General Assembly during the 2026 Special Session, Board-approved tuition and fee rates, the strategic goals of the University, and the economic outlook.

Anchored by a foundational "Culture of Care," Radford University is beginning to move steadily forward with its new six-year strategic vision, *Shaping Tomorrow – Together (2026–2031)*, designed to empower brighter futures and build stronger communities. Taking advantage of recent momentum in enrollment, program quality, and student success, this long-term framework guides the institution's direction by aligning resources to capitalize on core strengths, including a diverse student population, robust academic offerings, solid infrastructure, and dedicated faculty and staff.

The Commonwealth's general fund revenues remain resilient, enabling state investments across public higher education in the newly enacted 2026–2028 Biennial Budget (effective July 1, 2026). Key highlights include:

- **Need-Based Financial Aid:** The state allocated \$59 million over the biennium specifically for undergraduate need-based financial aid.
- **Faculty & Staff Compensation:** The budget enacted a 3.5% salary increase for eligible classified state employees and higher education faculty and was effective July 25, 2026.
- **Strategic Alignment & Restructuring:** The state continues to emphasize long-term institutional efficiency, encouraging universities to align strategic operations with statewide goals for degree completion and cost containment.

In alignment with these state priorities, Radford University continues to take a disciplined, conservative approach to managing institutional resources. By maintaining strict fiscal stewardship and optimizing existing operational capacity, Radford ensures that state investments and university assets are deployed effectively to sustain academic quality, preserve college affordability, and advance the strategic vision of the university.

Six-Year Planning Processes and 2026-27 Budget Development:

The Virginia Higher Education Opportunity Act of 2011 (TJ21) was passed by the 2011 General Assembly and is based on recommendations from the Governor's Commission on Higher Education Reform, Innovation and Investment, which was formed through Executive Order No. 9 issued in March 2010. The TJ21 legislation requires institutions of higher education to prepare and submit a "Six-Year Plan" by July 1st each year in accordance with criteria outlined by the Higher Education Advisory Committee (HEAC).

As an integral part of the six-year planning process, the University's internal annual budget development cycle provides the opportunity to reevaluate the essential needs for the upcoming fiscal year and outline divisional priorities for the outlying years. The budget development review engages key personnel and provides a consistent mechanism to prioritize funding requests and strategically align the institution's long-range goals with projected resources. The Board approved the final 2025-26 Six-Year Plan as of December 5, 2025.

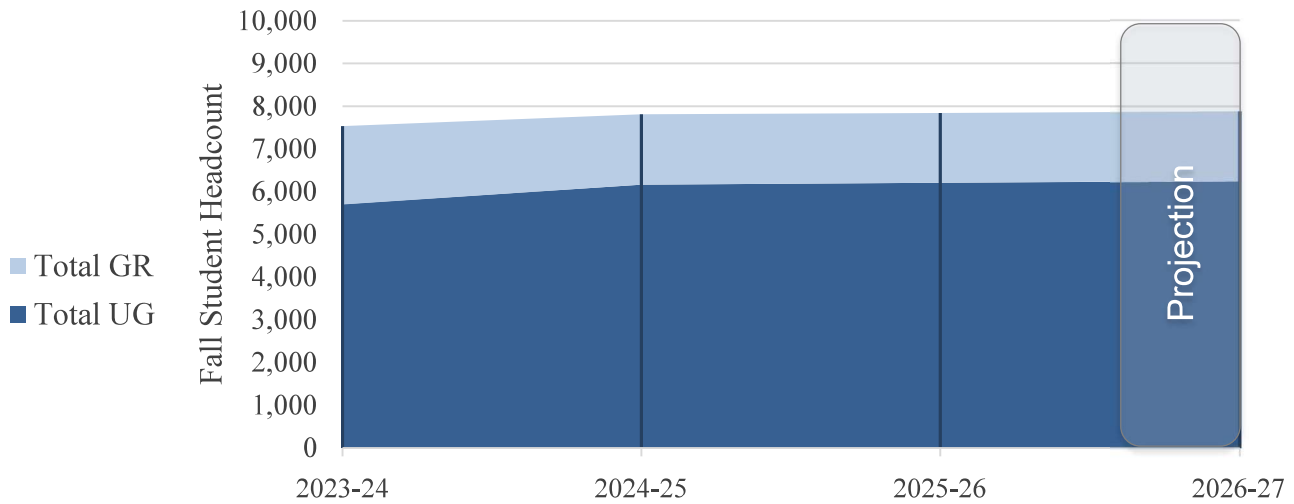
Enrollment Trend:

The enrollment profile below focuses on reporting core student demographics and residency metrics. Between 2023–24 and 2026–27, total headcount expanded from 7,531 to a projected 7,880, driven primarily by strong undergraduate growth from 5,704 to 6,250 students. Concurrently, graduate enrollment stabilized from an initial peak of 1,827 down to a steady baseline of 1,630. On the residency front, the institutional footprint has become increasingly localized, with in-state students rising from 88.9% to 90.9% of the student body, while out-of-state representation experienced a proportional decline from 11.1% down to 9.1%.

For the upcoming 2026-27 academic year, adoption of a conservative flat-growth model serves to hold total student headcount steady. Grounding revenue projections in level headcount allows executive leadership to establish a stable multi-year operational framework, ensuring that core university operations, instructional capacity, and campus resources remain fully aligned with current scale before committing to future expansion initiatives.

From a strategic and governance standpoint, maintaining a flat enrollment baseline represents the most fiscally responsible path forward. This conservative model directly insulates institutional revenue against the broader regional higher education "demographic cliff" and shrinking traditional K-12 pipelines. Furthermore, given the observed multi-year decline in higher-yielding out-of-state enrollments, projecting level headcount prevents structural budget deficits and shifts operational priorities toward student retention and completion. Budgeting under flat assumptions protects faculty lines and essential services, ensuring that any unmodeled growth manifests as an operational surplus rather than a budget shortfall.

Total Fall Student Headcount: Historical & Projected Trends



GR	1827	1651	1631	1630
UG	5704	6161	6206	6250
IS	88.9%	89.8%	90.5%	90.9%
OoS	11.1%	10.2%	9.5%	9.1%

Mandatory Cost Increases:

The University compiled the fiscal year 2027 budget with the information provided during the 2026 General Assembly Session and estimates that were anticipated to impact future funding considerations as shown below:

2026-27 General Assembly Estimated Impact Summary

E&G - Educational & General

Compensation Adjustments *

Fringe/Central System Changes*

Total E&G General Fund Recommendations

SFA - Student Financial Assistance

In-State Undergraduate Financial Aid

Total E&G and SFA General Fund

2026-27
\$1,900,271
1,056,344
\$2,956,615
\$609,000
\$3,565,615

Notes:

(*) Central Appropriation amounts are not included in the University's line-item appropriation. Instead, they are held centrally by the state and allocated after the start of the fiscal year. For this reason, estimates have been provided.

Other Mandatory Costs:

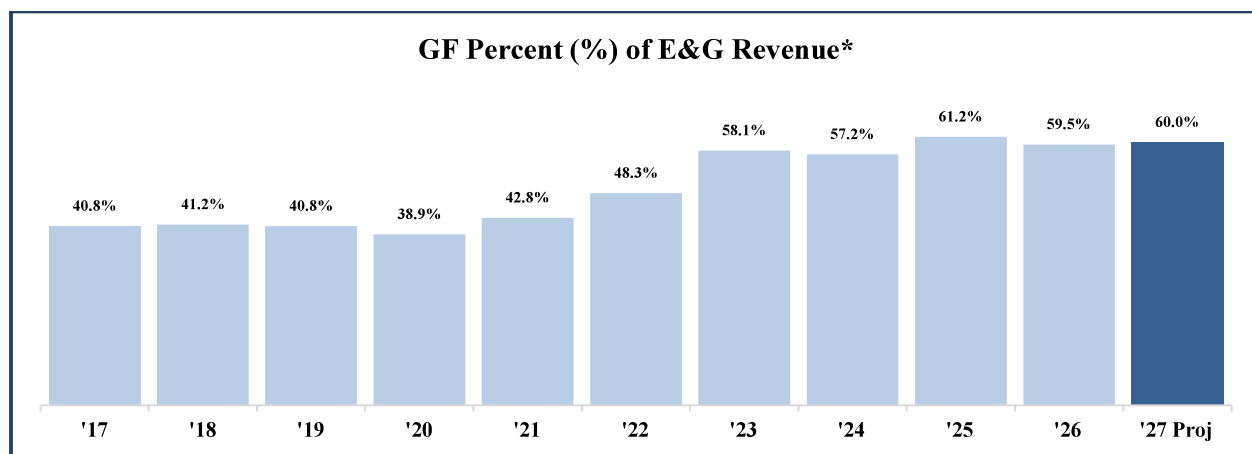
In addition to the state-mandated items, the University must also address teaching and research faculty promotion and tenure contractual commitments, operation and maintenance of facilities, contractual escalators for technology and maintenance contracts, escalating utilities, and committed costs for previously approved projects. These initiatives are referred to as central cost commitments. For additional details, Attachment I provides a further breakdown of the mandatory cost requirements.

Funding Sources and Cost Drivers:

Radford University main campus is very reliant upon general fund support due to the significant number of in-state undergraduate students served (92.6% as of Fall 2025). The state's cost share model identifies that the University's E&G program should be funded 67% from Commonwealth's general fund support and 33% through institutional non-general fund sources (i.e. tuition, E&G fees, etc.).

As demonstrated in Figure 1, the 2026-27 projected E&G general fund split is still below the Commonwealth's policy of 67%. The difference reflects funding of essential programmatic needs to support the University's in-state student population.

Figure 1: E&G General Fund Appropriation Historical Trend

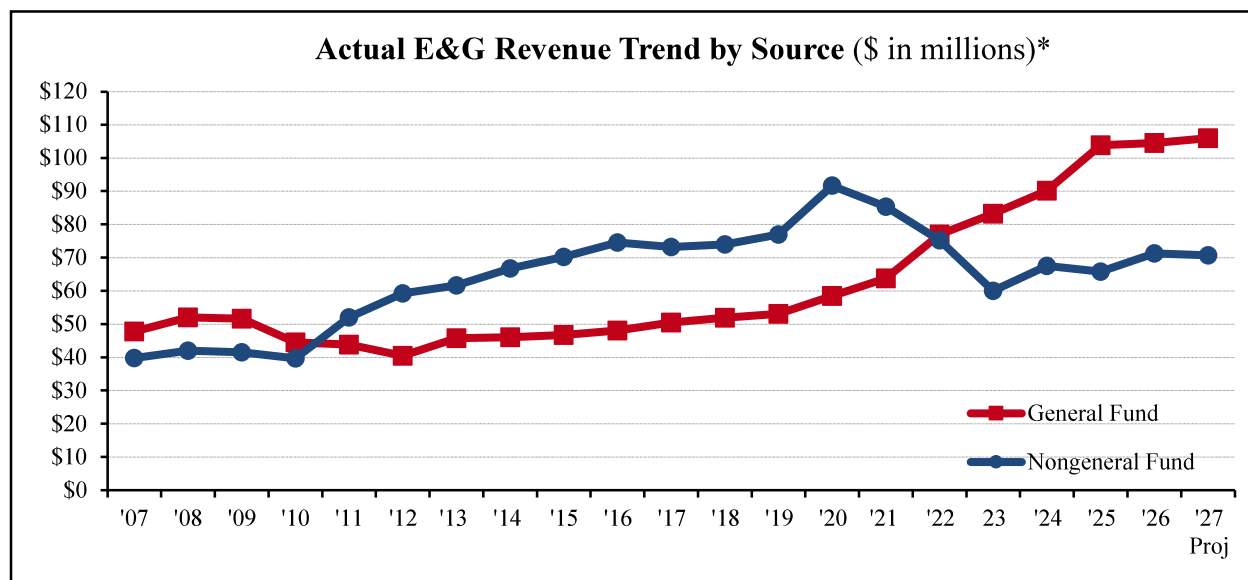


**Excludes carryforward*

Figure 2 displays the E&G general fund and non-general fund trends between 2007 and 2027 (projected). In 2010, because of the economic downturn and the sustained loss of general fund support, students and their families began funding the majority of the cost of education. The increase in non-general funds for 2020 relates primarily to the merger with Jefferson College of Health Sciences and the related \$20.6 million in Tuition and Fee revenue associated with the new RUC site. There is also an increase in general funds related to the initial \$1.7 million allocation to RUC, as well as an infusion of support for Tuition Moderation Funding and other mandatory cost increases. A notable increase comes in 2022 with the historic \$10 million investment to equalize RUC tuition with the main campus, along with \$2.9 million to maintain affordability on main

campus. The most recent notable increase, in 2025, is a result of an infusion of Affordable Access funding, a large increase in student financial aid, as well as one-time funding for 2025 priorities: Nursing Program, Affordable Access and Student Financial Aid, late in the 2025 fiscal year. The Commonwealth has continued to invest in higher education to ensure institutions remain affordable.

Figure 2: E&G General Fund/Non-general Fund Split Historical Trend (*Nominal Dollars*)



*Excludes Carryforward

Proposed Operating Budget:

2026-27 Projected Total Revenue

Radford University's institutional budget is derived from two primary fund sources:

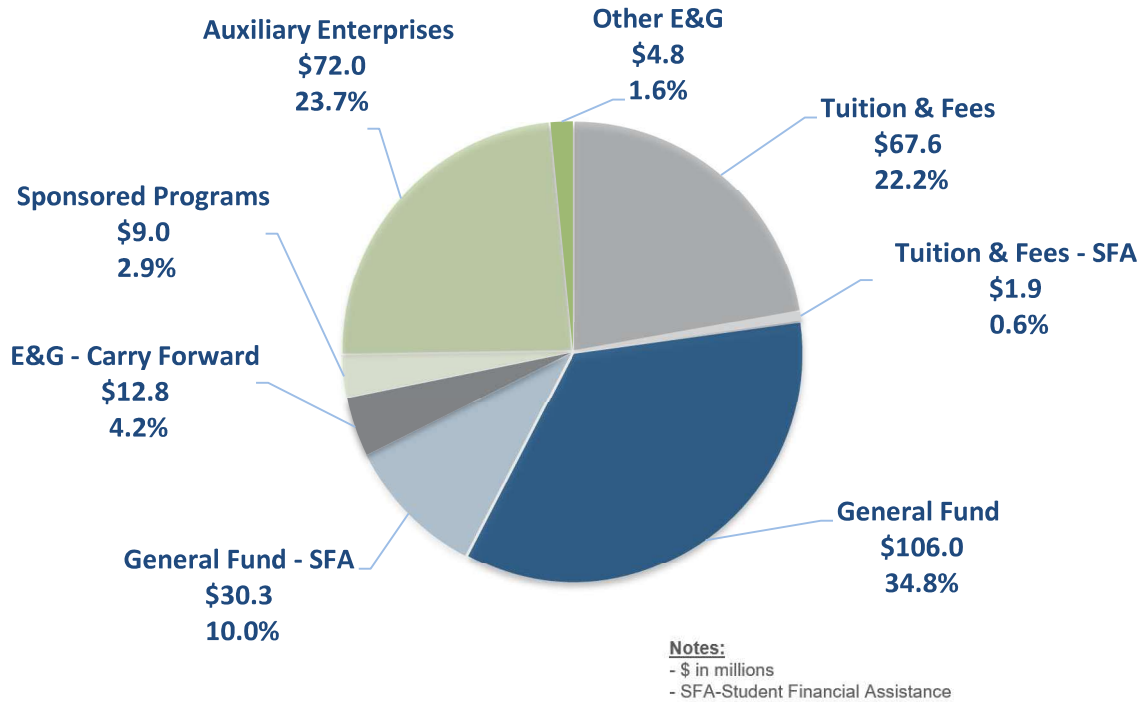
- **General Fund (GF)** – Virginia tax dollars (unrestricted), distributed through the Commonwealth's budget process and documented through the Virginia Acts of Assembly (i.e. Appropriations Act).
- **Non-general Fund (NGF)** – tuition, mandatory (technology and comprehensive) fees, user (room and board) fees, other E&G and auxiliary enterprises fees, grants/contracts/research, federal student work study, and commissions (e.g. dining services, bookstore, laundry, etc.).

For the fiscal year 2026-27, the University is projecting revenue of \$304.4 million. This reflects a .2% decrease from the 2025-26 Original Total Budget. The decrease is reflective of the decreased carry-forward in 2026-27 compared to 2025-26.

The majority of the University's total operating budget, 54.2% (*excluding carryforward*) is supported through non-general fund sources. The remaining 44.8% (*excluding carryforward*) is

supported through the general fund. Figure 3 displays the breakdown of projected revenue by major funding sources.

Figure 3: 2026-27 Projected Total Revenue (All Sources and Programs)



2026-27 Projected Total Expenditures

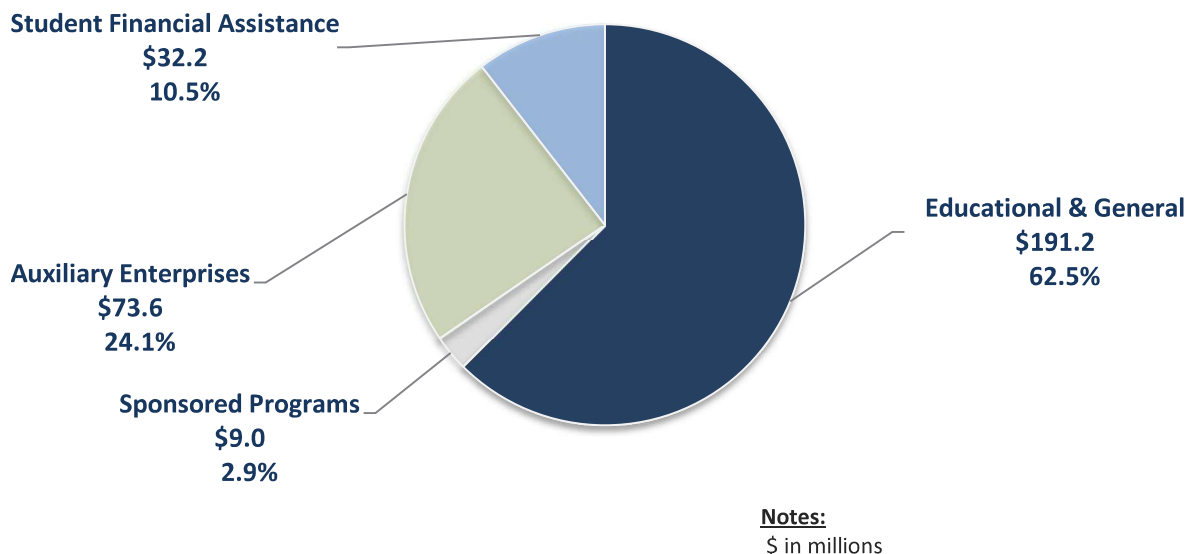
Expenditures are expected to total \$306 million for 2026-27.

Figure 4 illustrates projected expenditures for each of the major programs which include:

- **Educational & General (E&G):** Activities to provide instruction, research, public service, academic support (e.g., library, deans), student support services (e.g., admissions, financial aid, registrar), and program support (e.g., administration, institutional support, physical plant) services.
- **Student Financial Assistance:** Activities to provide financial assistance to Virginia students.
- **Financial Assistance for Educational and General Services Program (Sponsored Programs, Grants and Contracts):** Activities to provide additional resources for educational and general services through third-party grants, contracts, and research.
- **Auxiliary Enterprises:** Self-supporting activities to provide goods or services to students, faculty, staff, and visitors (e.g. residence halls, dining services, bookstore, athletics, student activities, etc.).

The E&G program represents 62.5% of the expenditure budgeted while Auxiliary Enterprises accounts for 24.1%. The remaining 13.4% is split between Student Financial Assistance and Sponsored Programs.

Figure 4: 2026-27 Projected Expenditures by Major Program



Attachment I and Schedules A and B provide an overview of the University's proposed 2026-27 operating budget by major program. Attachment I details the 2026-27 Funded E&G Initiatives, Schedule A provides an overview of the 2026-27 Total University Operating Budget, and Schedule B reflects the 2026-27 Auxiliary Enterprise Budget by major program area.

The following is a narrative description by major program to complement the financial information presented in Attachment I and Schedules A and B.

Educational & General (E&G) Program –

The Educational and General (E&G) program supports instruction, academic support, libraries, public service, student services, institutional support, and operation/maintenance of the physical plant. The proposed 2026-27 E&G operating budget (base and one-time) totals \$191.2 million. The percentage of the E&G budget supported by general funds is projected to be 60% for 2026-27. The University is anticipating receiving \$1.9 million in general funds for mandated salary increases as well as \$1.1 million in fringes and other categories. Projected E&G non-general fund revenue is derived primarily from tuition and fees at \$67.6 million, an E&G carryforward of \$12.8 million, with all other E&G revenue totaling \$4.9 million.

Student Financial Assistance Program –

Commonwealth support from the general fund is appropriated for scholarships and fellowships to undergraduate and graduate students. The authorized general fund appropriation for fiscal year 2026-27 is \$30.3 million. In addition to general fund support, the University continues to commit \$1.9 million from institutional non-general fund resources to support undergraduate need-based financial aid.

Financial Assistance for Educational and General Services Program (Grants/Contracts) –

The University receives external funding for grants and contracts from a variety of federal, state, private, and local sources. For the fiscal year 2026-27, estimated annual activity for Sponsored Programs is projected at \$9.0 million.

Auxiliary Enterprises Program –

The Auxiliary Enterprises program supports student service activities such as residential life, dining, athletics, recreation, student health, and transportation. Funding for this program is generated from contract commissions and fees assessed to students and/or users. The Commonwealth requires Auxiliary Enterprises to be financially self-supporting. For this reason, general fund support and tuition revenue cannot be allocated to these activities.

For the fiscal year 2026-27, the revenue budget for Auxiliary Enterprises is projected to be \$72.0 million. It should be noted that all auxiliary budgets were adjusted to account for projected revenue changes due to enrollment levels, salary increases, auxiliary indirect rate, and contractual commitments, as necessary.

Action:

Radford University Board of Visitors approval of the 2026-27 operating budget as presented in Schedule A for Total Operating Budget and Schedule B for Auxiliary Enterprises.

RADFORD UNIVERSITY BOARD OF VISITORS

Resolution

September 18, 2026

Approval of the Radford University 2026-27 Operating Budget

BE IT RESOLVED, the Radford University Board of Visitors approves the fiscal year 2026-27 operating budget as presented in Schedule A for Total Operating Budget and Schedule B for Auxiliary Enterprises.

RADFORD UNIVERSITY BOARD OF VISITORS
Business Affairs & Audit Committee
September 17, 2026

Action Item
Approval of the Updated Weapons Regulation

Item:

Recommendation to approve of the revised Weapons Regulation to align University requirements with recent changes to Virginia law and to provide clearer guidance regarding the possession, use, storage, and authorization of firearms and other weapons on University property.

Background:

The changes align the University's rules with recent updates to Virginia code, particularly **Virginia Code § 18.2-283.2**, which now expressly addresses firearms and explosive materials in Commonwealth-owned or leased buildings and provides specific exceptions for activities approved through a public institution's law-enforcement or public-safety unit. The updated language also creates more clearly defined exceptions for law enforcement, authorized University employees, academic and research activities, ROTC and other approved organizations, public safety training, authorized storage, and contractors performing legitimate duties. It also establishes the Radford University Police Department and the Chief of Police or designee as the central approval authority for University activities involving firearms or weapons, aligning the regulation with current Virginia law. The revision also strengthens enforcement provisions, identifies potential disciplinary and criminal consequences, and provides clearer authority for RUPD to manage approvals, storage, and violations involving ~~actions~~ on University property.

Radford University Board of Visitors approval of the Weapons Regulation, as presented.

**RADFORD UNIVERSITY BOARD OF VISITORS
RESOLUTION
Approval of the Revised Weapons Policy
September 18, 2026**

BE IT RESOLVED, the Radford University Board of Visitors approves the Radford University Weapons Regulation as presented.