

RADFORD UNIVERSITY  
BOARD OF VISITORS RETREAT  
THURSDAY, OCTOBER 15, 2009

APPROVED

MINUTES

Members present:

Mr. Thomas E. Fraim, Jr., Rector  
Ms. Nancy E. Artis, Vice-Rector  
Ms. Nancy H. Agee  
Mr. Todd E. Barrish  
The Honorable J. Brandon Bell  
Mr. Matthew B. Crisp  
Mrs. Mary Ann Hovis  
Mr. Darius A. Johnson (joined meeting late during Closed Session)  
Mr. Mark R. Pace (joined meeting late during Closed Session)  
Mr. Walter F. Rugaber  
Dr. Cora S. Salzberg  
Mr. Ronald R. Wesley  
Ms. Linda K. Whitley-Taylor  
Dr. Stephen S. Owen (non-voting advisory faculty representative-joined meeting for a portion of the Closed Session)

Members absent:

The Honorable C. Nelson Harris  
Mr. Stephen A. Musselwhite  
Mr. Matthew Clem (non-voting advisory student representative)

Others present:

President Penelope W. Kyle  
Dr. Wil W. Stanton, Provost and Vice President for Academic Affairs  
Mr. Richard S. Alvarez, Chief Financial Officer and Vice President for Finance and Administration  
Ms. Susan Sink, Director, Centennial Campaign

CALL TO ORDER

Mr. Fraim, Rector of the Board, convened the meeting at 3:15 p.m., Thursday, October 15, 2009, in the Monarch II conference room of the Westin Hotel in Virginia Beach, Virginia.

CLOSED SESSION

Mr. Nancy H. Agee moved that the Board convene in a closed meeting, pursuant to Section 2.2-3711-1 of the Freedom of Information Act, for the purpose of discussing the assignment, appointment, promotion and performance of certain university employees, and evaluation of performance of certain university employees. Mr. Rugaber seconded the motion, the motion passed unanimously.

RECONVENED SESSION

Following the Closed Session, the public was invited to return to the meeting. Rector Fraim called the meeting to order and asked Ms. Nancy Agee to make the motion to return to open session.

Certification of Executive Meeting

WHEREAS, the Radford University's Board of Visitors has convened an executive meeting on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, Section 2.2-3712 of the Code of Virginia requires a certification by this Board that such closed meeting was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, that the Radford University Board of Visitors hereby Certifies that, to the best of each member's knowledge, (1) only public business matters lawfully exempted from open meeting requirements under Virginia law and (2) only such public business matters as were identified in the motion by which the closed meeting was convened were heard, discussed or considered in the meeting by the Radford University Board of Visitors.

<b>VOTE:</b>	yes – Ms. Nancy H. Agee	yes- Mr. Darius A. Johnson
	yes – Ms. Nancy E. Artis	yes- Mr. Mark R. Pace
	yes – Mr. Todd E. Barrish	yes – Mr. Walter F. Rugaber
	yes – Mr. J. Brandon Bell	yes – Dr. Cora S. Salzberg
	yes – Mr. Matthew B. Crisp	yes – Mr. Ronald R. Wesley
	yes – Mr. Thomas E. Fraim, Jr.	yes – Ms. Linda K. Whitley-Taylor
	yes – Mrs. Mary Ann Hovis	

ADJOURNMENT

The Radford University Board of Visitors adjourned at 6:06 p.m. to reconvene at 8:30 a.m. Friday, October 16, 2009 in the Viceroy conference room of the Westin Hotel, Virginia Beach, Virginia.

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RADFORD UNIVERSITY  
BOARD OF VISITORS RETREAT  
FRIDAY, OCTOBER 16, 2009

APPROVED

MINUTES

Members present:

Mr. Thomas E. Fraim, Jr., Rector  
Ms. Nancy E. Artis, Vice-Rector  
Ms. Nancy H. Agee (departed the meeting before adjournment)  
Mr. Todd E. Barrish  
The Honorable J. Brandon Bell  
Mr. Matthew B. Crisp  
Mrs. Mary Ann Hovis  
Mr. Darius A. Johnson  
Mr. Mark R. Pace  
Mr. Walter F. Rugaber  
Dr. Cora S. Salzberg  
Mr. Ronald R. Wesley  
Ms. Linda K. Whitley-Taylor  
Dr. Stephen S. Owen (non-voting advisory faculty representative)

Members absent:

The Honorable C. Nelson Harris  
Mr. Stephen A. Musselwhite  
Mr. Matthew Clem (non-voting advisory student representative)

Others present:

President Penelope W. Kyle  
Dr. Wil W. Stanton, Provost and Vice President for Academic Affairs  
Mr. Richard S. Alvarez, Chief Financial Officer and Vice President for Finance and Administration  
Ms. Susan Sink, Director, Centennial Campaign  
Mr. Timothy J. Sullivan, President Emeritus, College of William and Mary, Facilitator of the Retreat  
Mr. Bob Holsworth, President of Virginia Tomorrow  
Mr. Don Finley, President, Virginia Business Higher Education Council

CALL TO ORDER

Mr. Fraim, Rector of the Board, called the meeting to order at 8:38 a.m. in the Viceroy conference room of the Westin Hotel, Virginia Beach, Virginia. Rector Fraim introduced Mr. Timothy J. Sullivan, President Emeritus, College of William and Mary. Rector Fraim reminded the Board that Mr. Sullivan had been engaged by the Board to be the facilitator of the retreat. Rector Fraim stated he believed the Board would emerge stronger and more effective as a result of this retreat.

ENHANCING BEST PRACTICES FOR THE BOARD AND PRESIDENT

Mr. Sullivan discussed with the Board the duties and responsibilities of the Boards of public universities. He also described the relationship that should exist between the Board and the university President. He stressed that the role of a great Board was advisory and fiduciary in nature. A copy of Mr. Sullivan's presentation is attached hereto as Attachment A and made a part hereof.

Following Mr. Sullivan's presentation, he introduced Mr. Bob Holsworth, President of Virginia Tomorrow. Mr. Holsworth provided an overview of the current political climate in Virginia and the effect that the results of the statewide elections to be held in November might have on public higher education in the Commonwealth.

Mr. Sullivan then introduced Mr. Don Finley, President of the Virginia Business Higher Education Council. Mr. Finley provided insight into the work his organization is doing to improve and shape funding for Virginia's public institutions of higher education. A copy of Mr. Finley's presentation is attached hereto as Attachment B and made a part hereof.

Mr. Sullivan and Ms. Susan Sink, Director for Radford University's Centennial Campaign, discussed the increased importance of private fundraising to public institutions of higher education as a result of decreased funding from the state coffers, reviewed the history of private fundraising at Radford University and briefed the Board on the plans for future fundraising efforts at RU, including the Centennial Campaign.

Mr. Sullivan next introduced Mr. Richard S. Alvarez, Chief Financial Officer and Vice President for Finance and Administration and Dr. Wil W. Stanton, Provost and Vice President for Academic Affairs. Mr. Alvarez emphasized to the Board the importance of continuing to plan for the future, even in difficult economic times. He stated that when the economy rebounds and funding from the state and other sources is once again available, the university must have planned strategically for the actions it will take at that time. He emphasized the importance of acquiring essential resources through private fundraising and student recruitment/retention to replace the funding that once came from the state. Dr. Stanton informed the Board about the activities currently being undertaken by the Office of Enrollment Planning and Management to enhance and shape future enrollment and to improve student retention and graduation. He also spoke about the importance of focusing on the teaching mission of Radford University and determining/acquiring the resources needed for existing and new program demand.

Following these presentations, Mr. Sullivan, Rector Fraim and President Kyle led an open discussion with the Board regarding what steps the university should undertake in the next eighteen to twenty-four months in order to emerge from these difficult economic times as an improved and stronger institution of higher education.

CLOSED SESSION

Mr. Rugaber moved that the Board convene in a closed meeting, pursuant to Section 2.2-3711-1 of the Freedom of Information Act, for the purpose of discussing the assignment, appointment, promotion and performance of certain university employees, and evaluation of performance of certain university employees. Mrs. Hovis seconded the motion. The motion passed unanimously.

RECONVENED SESSION

Following the Closed Session, the public was invited to return to the meeting. Rector Fraim called the meeting to order and asked Mr. Rugaber to make the motion to return to open session.

Certification of Executive Meeting

WHEREAS, the Radford University's Board of Visitors has convened an executive meeting on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, Section 2.2-3712 of the Code of Virginia requires a certification by this Board that such closed meeting was conducted in conformity with Virginia law:

NOW, THEREFORE, BE IT RESOLVED, that the Radford University Board of Visitors hereby certifies that, to the best of each member's knowledge, (1) only public business matters lawfully exempted from open meeting requirements under Virginia law and (2) only such public business matters as were identified in the motion by which the closed meeting was convened were heard, discussed or considered in the meeting by the Radford University Board of Visitors.

<b>VOTE:</b>	yes – Mr. Nancy E. Artis	yes – Mr. Darius A. Johnson
	yes – Mr. Todd E. Barrish	yes – Mr. Mark R. Pace
	yes – Mr. J. Brandon Bell	yes – Mr. Walter F. Rugaber
	yes – Mr. Matthew B. Crisp	yes – Dr. Cora S. Salzberg
	yes – Mr. Thomas E. Fraim, Jr.	yes – Mr. Ronald R. Wesley
	yes – Mrs. Mary Ann Hovis	yes – Ms. Linda K. Whitley-Taylor

ADJOURNMENT

The Rector adjourned the retreat at 5:26 p.m.

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Kimberly Chiapetto, Secretary  
Radford University Board of Visitors